

Management Report No. 29



Programme
(Phase 4 Sites)

10 February 2022

Figures updated 8/2/22

AIREMILLER

AIREMILLER 10/02/2022

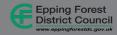
Contents

			Page
Programme Summary			3
Programme Summary - Mix & No. of Homes			4
Current Construction Cost Status			5
Key Dates Milestones Summary			6
Package / Site Reviews	Ph	Site Code	7
Chequers Road Site A (Loughton)	4.1	HR124	8
Bushfields (Loughton)	4.1	HR122	11
Chester Road (Loughton)	4.1	HR130	14
Queensway (Ongar)	4.1	HR140	17
Millfield (Ongar)	4.1	HR138	20
Pick Hill (Waltham Abbey)	4.1	HR145	23
Hornbeam Close Site B (Buckhurst Hill)	4.2	HR136	26
Hornbeam House (Buckhurst Hill)	4.2	HR137	29
Bourne House (Buckhurst Hill)	4.2	HR135	32
Etheridge Road (Debden)	4.2	HR127	35
Denny Avenue (Waltham Abbey)	4.2	HR144	38
Beechfield Walk (Waltham Abbey)	4.2	HR142	41
Kirby Close (Loughton)	4.2	HR120	44

	Ph	Site Code	Page
Pentlow Way (Buckhurst Hill)	4.3	HR139	47
Woollard Street (Waltham Abbey)	4.3	HR149	50
Chequers Road Site B (Loughton)	4.4	HR123	53
Ladyfields (Loughton)	4.4	HR125	56
Lower Alderton Hall Lane (Loughton)	4.5	HR121	59



Programme Summary



Programme Summary - Mix & No. of Homes

Sites / Codes			Units	RIBA G/W	NIA	GIA	1b	Flats 2b	3b	1b	Houses 2b	3b	Total	Comments - Change Since Last Report
Chequers Road Site A (Loughton)	4.1	HR124	3	4	292	302	10	20	30	10	20	3	3	кероп
Bushfields (Loughton)	4.1	HR122	2	4	159	162					2		2	
Chester Road (Loughton)	4.1	HR130	3	4	250	263					3		3	
Queensway (Ongar)	4.1	HR140	4	4	200	205				4			4	
Millfield (Ongar)	4.1	HR138	2	4	100	102				2			2	
Pick Hill (Waltham Abbey)	4.1	HR145	2	3	193	201						2	2	
Hornbeam Close Site B (Buckhurst Hill)	4.2	HR136	3	4	118	303						3	3	
Hornbeam House (Buckhurst Hill)	4.2	HR137	2	4	211	163					2		2	
Bourne House (Buckhurst Hill)	4.2	HR135	2	4	142	201						2	2	
Etheridge Road (Debden)	4.2	HR127	3	4	188	261					1	2	3	
Denny Avenue (Waltham Abbey)	4.2	HR144	3	4	198	284					1	2	3	
Beechfield Walk (Waltham Abbey)	4.2	HR142	5	4	284	418					5		5	
Kirby Close (Loughton)	4.2	HR120	4	4	258	373					4		4	
Pentlow Way (Buckhurst Hill)	4.3	HR139	7	4	387	488	6	1					7	
Woollard Street (Waltham Abbey)	4.3	HR149	8	4	438	575	7	1					8	
Chequers Road Site B (Loughton)	4.4	HR123	8	2	520	665	4	4					8	
Ladyfields (Loughton)	4.4	HR125	16	2	990	1,168	12				2	2	16	
Lower Alderton Hall Lane (Loughton)	4.5	HR121	2	4	TBC	TBC				2			2	
Total					4,928	6,134	29	6	0	8	20	16	79	

RIBA Gateway - This generally refers to the RIBA stage that the project is currently WITHIN.



Build / Tender Cost Status (Exc. Fees) - Pre-Contract

Sites / Codes			Units	Initial Build Cost Estimate (Jan 18)	Latest Pre-Tender Estimate	Variance from intial Estimate (+/-)	Build Cost (Tender Figure Fixed)	Build Variations To Date (+/-)	Current Total Build Cost (From Site Cost Page)	Comments - Change Since Last Report
Chequers Road Site A (Loughton)	4.1	HR124	3	£828,690	£873,967	£45,277	£777,037	£90,755	£867,792	0
Bushfields (Loughton)	4.1	HP122	2	£556,697	£614,054	£57,357	£588,444	£44,203	£632,647	0
Chester Road (Loughton)	4.1	HR130	3	£718,238	£763,319	£45,081	£747,395	£102,441	£849,836	0
Queensway (Ongar)	4.1	HR140	4	£1,120,361	£890,492	-£229,869	£871,309	£13,123	£884,432	0
Millfield (Ongar)	4.1	HR138	2	£351,024	£487,197	£136,173	£501,616	£65,192	£566,808	0
Pick Hill (Waltham Abbey)	4.1	HR145	2	£625,415	£738,613	£113,198	£738,613	£39,141	£777,754	0
Hornbeam Close Site B (Buckhurst Hill)	4.2	HR136	3	£804,225	£972,800	£168,575	£796,102	£42,236	£838,338	0
Hornbeam House (Buckhurst Hill)	4.2	HR137	2	£447,445	£596,885	£149,440	£643,764	£14,328	£658,092	0
Bourne House (Buckhurst Hill)	4.2	HR135	2	£597,832	£646,400	£48,568	£720,149	£3,937	£724,086	0
Etheridge Road (Debden)	4.2	HR127	3	£852,555	£976,925	£124,370	£1,173,281	£77,850	£1,251,131	0
Denny Avenue (Waltham Abbey)	4.2	HR144	3	£771,605	£858,800	£87,195	£860,640	£95,607	£956,247	0
Beechfield Walk (Waltham Abbey)	4.2	HR142	5	£1,087,011	£1,297,200	£210,189	£1,115,482	£33,057	£1,148,539	0
Kirby Close (Loughton)	4.2	HR120	4	£911,559	£1,107,004	£195,445	£1,085,101	£71,545	£1,156,646	0
Pentlow Way (Buckhurst Hill)	4.3	HR139	7	£1,588,896	£1,774,637	£185,741	£1,950,504	£8,621	£1,959,125	0
Woollard Street (Waltham Abbey)	4.3	HR149	8	£1,399,539	£1,556,187	£156,648	£1,662,008	£41,460	£1,703,468	0
Chequers Road Site B (Loughton)	4.4	HR123	8	£1,636,993	£2,623,385	£986,392			£2,623,385	
Ladyfields (Loughton)	4.4	HR125	16	£1,275,879	£3,681,662	£2,405,783			£3,681,662	
Lower Alderton Hall Lane (Loughton)	4.5	HR121	2	£507,768	£761,467	£253,699			£761,467	
			Total	£16,081,732	£21,220,994	£5,139,262	£14,231,445	£743,496	£22,041,455	



Key Dates Milestones Summary

Sites / Codes		Ph	Units		Planning			A 0-1 Approval		BA 2 ion Date		BA 3 tion Date	RIBA 4 Completion Date		Procurement				Contract		SoS	но
				Planned	Actual	Expiry	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Out	Return	Report	Appro-val	Cooling off Per.	Contract Poss.		
Chequers Road Site A (Loughton)	HR124	4.1	3	-	05/02/16	06/02/19	-	*	-	*	-	19/12/18	17/07/19	08/08/19	09/08/19	27/09/19	11/11/19	16/12/19	30/12/20	05/03/20	31/07/20	09/03/22
Bushfields (Loughton)	HR122	4.1	2	-	03/05/16	03/05/19	-	*	-	*	-	19/12/18	17/07/19	08/08/19	09/08/19	27/09/19	11/11/19	16/12/19	30/12/20	05/03/20	13/07/20	23/05/22
Chester Road (Loughton)	HR130	4.1	3	-	04/03/16	04/03/19	-	*	-	*	-	20/12/18	17/07/19	08/08/19	09/08/19	27/09/19	11/11/19	16/12/19	30/12/20	05/03/20	07/09/20	15/03/22
Queensway (Ongar)	HR140	4.1	4	-	20/06/16	20/06/19	-	*	-	*	-	21/12/18	17/07/19	08/08/19	09/08/19	04/10/19	11/11/19	16/12/19	30/12/20	05/03/20	02/11/20	09/02/22
Millfield (Ongar)	HR138	4.1	2	-	20/06/16	20/06/19	-	*	-	*	-	21/12/18	17/07/19	08/08/19	09/08/19	04/10/19	11/11/19	16/12/19	30/12/20	05/03/20	30/11/20	29/03/22
Pick Hill (Waltham Abbey)	HR145	4.1	2	-	25/01/17	25/01/20	-	*	-	*	-	*	17/06/20	23/06/20	24/06/20	14/08/20	11/09/20	23/09/20	07/10/20	04/01/21	15/03/21	06/06/22
Hornbeam Close Site B (Buckhurst Hill)	HR136	4.2	3	-	04/08/16	04/08/19	-	*	-	*	29/10/19	04/10/19	19/12/19	19/12/19	19/12/19	02/03/20	02/05/20	26/06/20	10/07/20	30/07/20	25/01/21	04/03/22
Hornbeam House (Buckhurst Hill)	HR137	4.2	2	-	04/08/16	04/08/19	-	*	-	*	29/10/19	04/10/19	19/12/19	19/12/19	19/12/19	02/03/20	02/05/20	26/06/20	10/07/20	30/07/20	25/01/21	23/02/22
Bourne House (Buckhurst Hill)	HR135	4.2	2	-	04/08/16	04/08/19	-	*	-	*	29/10/19	04/10/19	19/12/19	19/12/19	19/12/19	02/03/20	02/05/20	26/06/20	10/07/20	30/07/20	25/01/21	28/02/22
Etheridge Road (Debden)	HR127	4.2	3	-	30/08/16	30/08/19	-	*	-	*	04/11/19	04/10/19	19/12/19	19/12/19	19/12/19	02/03/20	02/05/20	26/06/20	10/07/20	30/07/20	08/02/21	29/03/22
Denny Avenue (Waltham Abbey)	HR144	4.2	3	-	25/01/17	25/01/20	-	*	-	*	04/11/19	04/10/19	19/12/19	19/12/19	19/12/19	02/03/20	02/05/20	26/06/20	10/07/20	30/07/20	08/02/21	08/04/22
Beechfield Walk (Waltham Abbey)	HR142	4.2	5	-	22/03/17	22/03/20	-	*	-	*	04/11/19	04/10/19	19/12/19	19/12/19	19/12/19	02/03/20	02/05/20	26/06/20	10/07/20	30/07/20	08/02/21	11/03/22
Kirby Close (Loughton)	HR120	4.2	4	-	21/09/16	21/09/19	-	*	-	*	-	*	23/01/20	23/01/20	30/01/20	02/03/20	02/05/20	26/06/20	10/07/20	30/07/20	08/02/21	15/04/22
Pentlow Way (Buckhurst Hill)	HR139	4.3	7	-	20/12/17	20/12/20	-	*	-	*	-	*	17/06/20	23/06/20	24/06/20	14/08/20	11/09/20	23/09/20	05/05/21	01/06/21	June 22	June 23
Woollard Street (Waltham Abbey)	HR149	4.3	8	-	13/12/17	13/12/20	-	*	-	*	-	*	17/06/20	23/06/20	24/06/20	14/08/20	11/09/20	23/09/20	05/06/21	01/07/21	31/01/22	06/02/23
Chequers Road Site B(Loughton)	HR123	4.4	8	-	09/02/16	09/02/19	02/05/20	16/05/20	17/07/20	18/08/20	16/10/20	30/10/20	21/01/21		07/01/21	02/04/21	14/05/21	25/06/21	14/07/21	01/08/21	Jan 23	Jan 24
Ladyfields (Loughton)	HR125	4.4	16	-	21/09/16	21/09/19	16/12/19	20/02/20	10/07/20		24/07/20	09/09/20	02/01/21		07/01/21	04/03/21	15/04/21	27/05/21	14/07/21	01/08/21	Jan23	Jan 24
Lower Alderton Hall Lane (Loughton)	HR121	4.5	2	-	04/03/16	04/03/19	-	*	-	*	-	*	19/12/19	19/12/19	03/04/21	29/05/21	10/07/21	21/08/21	04/09/21	09/10/21	Jan 23	Jan 24

RIBA Gateway - This generally refers to the RIBA stage that the project is currently WITHIN.

*= Scheme inherited **after** original completion of noted RIBA Gateway



Package / Site Reviews



Chequers Rd A (Loughton) - HR124 - Phase 4.1

(3 x 3B5P Houses)

Issues / Risks / Early Warning

Risk Register										
Risks Mitigated Overdue										
High Risk	1	5	0							
Medium Risk	8	0	0							

Scheme Notes

- Contract completion date 27/8/21 Certificate of Non Completion Issued
- Latest planned comp date was 17/9/21 TSG have stated a revised completion date of 26/11/21 and applied for an EOT to 24/11/21 for whch additional detail has been requested.
- Foul drainage alternative connection to 12A agreed with TW, highways approval received TSG to co-ordinate works with surface water connection
- cash flow for 4.1 sites behind expected, updated version requested for latest completion dates
- Completion date notified as 19/11/21 EOT applied to 12/11/21. Last date now 8/12/21, proposed 31/1/22 but at risk. Latest date 9/3/22
- EOT meeting held, minor queries to respond, completion date is well behind requested date.
- General response from TSG on 4.1 is slow and they are reluctant to issue completion dates or in achieving dates. Currently pressure is being applied but with a view to maintaining an ongoing relationship for phase 4.3 The issued 4.1 EOT is behind completion dates, as such either a further claim will be issued and/or LAD's could be applied.
- Highways approvals are likely to cause delays to the cross over works on all 4.1 sites Meeting with TSG and Highways has taken place and confirmation of outcome has been requested from TSG
- Further EOT has been received and to be reviewed

There will be a general adjustment of Professional Fees on final account which will need to be added onto the Cash Flow figures.

Financial

Construction Cost Summary (E040)

Initial Build Cost Estimate (Jan 18)	Latest Pre- Tender Estimate	Variance from intial Estimate (+/-)	Build Cost (Tender Figure Fixed)	Build Variations To Date (+/-)
£828,690.00	£873,967.25	£45,277.25	£777,037.00	£90,755.00

Current RIBA Gateway Position:

Gateway:

Anticipated completion of current gateway: 19/12/2019 (achieved)

Key Target Dates

Planning/Amendment Submitted: Submitted Consent Received: 05/02/2016 Planning Expiry 06/02/2019 Enacted (Y/N) Yes Start on Site: 31/07/2020 09/03/2022 Completion:



Chequers Rd A (Loughton) - HR124 - Phase 4.1

(3 x 3B5P Houses)

	Description	Cost Code	Previous Contract Total	Contract Total	Total Invoiced	Total Remaining	Variance	Reason for Movement
1	Airey Miller Fees	E130	£62,717	£62,717	£39,962	£22,752	£0	Remaining includes VFP fees to 2023
2	ECDA, Create, Keegans & OHLA Fees	E160	£59,412	£59,412	£59,412	£0	£0	
3	(Survey Total)	E120	£20,574	£20,574	£20,174	£400	£0	
4	Build Cost	E040	£867,792	£867,792	£853,774	£14,018	£0	
5	(Contingency)	E040	£0	£0	£0	£0	£0	Contingency to be adjusted to maintain "Contract Total" - Flag if at risk. Contingency at risk. Contingency adjusted from meeting with JC. When no contingency contract total will increase. Contingency now expended.
ϵ	CoW	E180	£3,560	£3,560	£3,024	£534	£0	
			£1,014,055	£1,014,055	£976,346	£37,704	£0	



Chequers Rd A (Loughton) - HR124 - Phase 4.1

(3 x 3B5P Houses)

Hazard/Risk	PxI	Comments	Risk Owner	Probability 1-5	Impact 1-5	P x I Score	Action By	Control Measures	Outcomes
Programme & Contract	t Risk								
Programme - COVID-19-Delays	6		EFDC / AML	2	3	6	AML	(1) AML to advise EFDC of obligations under JCT (2) AML to liaise closely with Contractor to establish precommencement works (3) Contractor to provide programme considering social distaning guidelines	Risk Reduced - SoS Confrimed for 29/06/20, although reduced labour to meet social distancing requirements Further Delay from Contractor Supply Chain - risk increased
Contract Termination COVID-19	5	Covid delays progressa	EFDC / AML	1	5	5	AML	(1) Maintain regular and diligent progress as far as possible ie Design, DTM's, remote site meetings etc. (2)Deed of Variation to the JCT Contract to extend the 2 months suspension period to say 6 or 9 months	Schemes Progressing - Risk Mitigated
Planning Amendments	s- S96 No		nent Agr	eement					
Planning Amendments- S96 Non Material Amendment Agreement	3	Formal NMA Requested for compliance updates previously agreed	EFDC	1	3	3	ECDA	(1) ECDA to confirm total of height increase and liaise with EFDC planners where necessary (2) Furthermore - proposed realignment of current footprint ot be assessed	Formal NMA now requested. Potential delay subject to submission and approval
Land, Ownership and	Acquisitio	n							
Rights of Way Disruption to Adjoining Residents & the general public	2	Public Access or Rights of Way preventing proposed construction. Disruption to Neighbours potentially delaying on-site works	EFDC	1	2	2	EFDC	with legals on extinguishment or access RoW required to be maintained. (2) EFDC to confirm timescales	04/12/19 - EFDC advised legal team are progressing matters - risk reduced 29/01/20 - Meeting held 20/01/20 PW surveyor / AML / EFDC to discuss RoW and PW matters. EFDC progressing issues and title packs to be issued. 08/06/20 - AML/ OHLA looking into gate design for maintained access.
Reports & Investigation	ons								
Ground Contamination	0	Petrol Interceptors (x3) likely to have associated Hydrocarbon Contamination	Contractor / EFDC	0	0	0	Contractor	(1) Contractor to confirm allowance within tender for removal of interceptors and contaminated soil	Contingency sum confirmed for remediation
Party Walls - awards to adjoining parties	0	Party Wall Adjacent Excavation and Line of Junction Awards required	EFDC	0	0	0	EFDC / Keegans	(1) Adjoining Owner Award to be signed for 4 Colson Green Only	Confirmation awards confirmed 20/01/20



Bushfields (Loughton) - HR122 - Phase 4.1

(2 x 2B4P Houses)

Issues / Risks / Early Warning

	Risk Register										
Risks Mitigated Overdue											
High Risk	2	5	1								
Medium Risk	9	0	0								

Scheme Notes

- Variation costs agreed & Instructed
- -- contract completion date 9/8/21
- proposed completion was 17/9/21 TSG have stated a revised completion date of 12/11/21 and applied for an EOT to 30/11/21
- roof is leaking through mansafe fixing Langley have provided a repair system with 25 year warranty retained. This is severely impacting on progress and the completion date is unconfirmed at this stage.
- EOT meeting held. Several matters queried but completion date is well behind requested dates.has been responded some have been rejected
- mansafe system not yet rectified or green roof system installed. A completion date of 23/5/22 has been notifed
- internal works or externals have not yet recommenced
- additional EOT has been received to be assessed but does not look to be robust

Financial

Construction Cost Summary (E040)

Initial Build Cost Estimate (Jan 18)	Latest Pre- Tender Estimate	Variance from intial Estimate (+/-)	Build Cost (Tender Figure Fixed)	Build Variations To Date (+/-)
£556,697.00	£614,053.62	£57,356.62	£588,444.00	£44,203.00

Current RIBA Gateway Position:

Gateway: 4

Anticipated completion of current gateway: 19/12/2019 (Achieved)

Key Target Dates

Planning/Amendment Submitted:

Consent Received:

Planning Expiry

Enacted (Y/N)

Start on Site:

Completion:

Submitted

03/05/2016

13/05/2019

13/07/2020

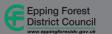
23/05/2022



Bushfields (Loughton) - HR122 - Phase 4.1

(2 x 2B4P Houses)

	Description	Cost Code	Previous Contract Total	Contract Total	Total Invoiced	Total Remaining	Variance	Reason for Movement
1	Airey Miller Fees	E130	£18,266	£18,266	£17,232	£1,032	£0	
2	ECDA, Create, Keegans & OHLA Fees	E160	£49,388	£49,388	£49,017	£371	£0	
3	(Survey Total)	E120	£16,268	£16,268	£16,268	£0	£0	
4	Build Cost	E040	£632,647	£632,647	£482,958	£149,688	£0	
5	(Contingency)	E040	£6,427	£6,427	£0	£6,428	£0	
6	CoW	E180	£3,470	£3,470	£3,024	£435	£0	
			£726,466	£726,466	£568,499	£157,954	£0	



Bushfields (Loughton) - HR122 - Phase 4.1

(2 x 2B4P Houses)

Hazard/Risk	PxI	Comments	Risk Owner	Probability 1-5	Impact 1-5	P x I Score	Action By	Control Measures	Outcomes
Programme & Contrac	t Risk					•			
Programme - COVID-19-Delays	12		EFDC / AML	4	3	12	AML	(1) AML to advise EFDC of obligations under JCT (2) AML to liaise closely with Contractor to establish pre-commencement works (3) Contractor to provide programme considering social distaning guidelines	Risk Reduced - SoS Confrimed for 29/06/20, although reduced labour to meet social distancing requirements Further Delay from Contractor Supply Chain - risk increased
Contract Termination COVID-19	5	The risk with this Event is that it can give ground for suspension and even termination by both parties after 2 months of suspension.	EFDC / AML	1	5	5	AML	(1) Maintain regular and diligent progress as far as possible ie Design, DTM's, remote site meetings etc. (2)Deed of Variation to the JCT Contract to extend the 2 months suspension period to say 6 or 9 months	Schemes Progressing - Risk Mitigated
Planning Amendments	s- S96 Noi		nt Agree	ment					
Planning Amendments- S96 Non Material Amendment Agreement	1	Formal NMA Requested for compliance updates previously agreed	EFDC	1	1	1	ECDA	(1) ECDA to confirm total of height increase and liaise with EFDC planners where necessary (2) Furthermore - proposed realignment of current footprint ot be assessed	Formal NMA now requested. Potential delay subject to submission and approval
Land, Ownership and	Acquisitio	n							
Rights of Way Disruption to Adjoining Residents & the general public	4	Public Access or Rights of Way preventing proposed construction. Disruption to Neighbours potentially delaying on-site works	EFDC	2	2	4	EFDC	(1) EFDC to ascertain progress with legals on extinguishment or access RoW required to be maintained. (2) EFDC to confirm timescales / impact of any delayed liaison with residents	04/12/19 - EFDC advised legal team are progressing matters - risk reduced 29/01/20 - Meeting held 20/01/20 with PW surveyor / AML / EFDC to discuss RoW and PW matters. EFDC are progressing matters and title plan packs to be issued. 08/06/20 - EFDC have confirmed site cleared of thirds party rights, but 2no. access points could potentially be negotiated in future.
Statutory Services & A	uthorities								
Highways works	12	approvals for highways works	EFDC	3	4	12	EFDC	delay in approvals will delay works	make applications in a timely manner
Reports & Investigation	ons								
Ground Contamination	0	Petrol Interceptors (x1) likely to have associated Hydrocarbon Contamination	Contractor / EFDC	0	0	0	Contractor	(1) Contractor to confirm allowance within tender for removal of interceptors and contaminated soil	Contingency sum confirmed for remediation



Chester Road (Loughton) - HR130 - Phase 4.1

(3 x 2B4P Houses)

Issues / Risks / Early Warning

	Risk Register									
Risks Mitigated Overdue										
High Risk	2	5	0							
Medium Risk	6	0	0							

Scheme Notes

- Non-Material Amendment Application submitted 18th August 2020 Planners indicated project not started within timescales. However instructed to continue
- Confirm status of planning NMA
- contract completion date agreed at 13/9/21
- completion date 10/9/21 extended to 8/12/21 EOT requested to 2/12/21
- completion date was 16/2/22 now 15/3/22
- EOT meeting held minor questions answered but completion is behind agreed dates.
- -further eot requested
- confirmation of submisison of pre- occupation conditions has been requested

Financial

Construction Cost Summary (E040)

Initial Build Cost Estimate (Jan 18)	Latest Pre- Tender Estimate	Variance from intial Estimate (+/-)	Build Cost (Tender Figure Fixed)	Build Variations To Date (+/-)
£718,238.00	£763,318.97	£45,080.97	£747,395.00	£102,441.20

Current RIBA Gateway Position:

Gateway: 4

Anticipated completion of current gateway: 19/12/2019 (Achieved)

Key Target Dates

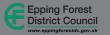
Planning/Amendment Submitted:SubmittedConsent Received:03/05/2016Planning Expiry03/05/2019Enacted (Y/N)YesStart on Site:07/09/2020Completion:15/03/2022



Chester Road (Loughton) - HR130 - Phase 4.1

(3 x 2B4P Houses)

	Description	Cost Code	Previous Contract Total	Contract Total	Total Invoiced	Total Remaining	Variance	Reason for Movement
1	Airey Miller Fees	E130	£23,004	£23,004	£20,990	£2,014	£0	
2	ECDA, Create, Keegans & OHLA Fees	E160	£51,972	£51,972	£51,601	£371	£0	
3	(Survey Total)	E120	£21,983	£21,983	£21,983	£0	£0	
4	Build Cost	E040	£849,836	£849,836	£758,263	£91,574	£0	
5	(Contingency)	E040	£0	£0	£0	£0	£0	Contingency adjusted from discussion with JC Contigency now exceeded.
6	CoW	E180	£3,456	£3,456	£2,876	£580	£0	
			£950,252	£950,252	£855,713	£94,539	£0	



Chester Road (Loughton) - HR130 - Phase 4.1

(3 x 2B4P Houses)

Hazard/Risk	PxI	Comments	Risk Owner	Probability 1-5	Impact 1-5	P x I Score	Action By	Control Measures	Outcomes
Programme & Contrac	t Risk	•				•	•		
Programme - COVID-19-Delays	12		EFDC / AML	4	3	12	AML	(1) AML to advise EFDC of obligations under JCT (2) AML to liaise closely with Contractor to establish pre- commencement works (3) Contractor to provide programme considering social distaning guidelines	Risk Reduced - SoS Confrimed for 29/06/20, although reduced labour to meet social distancing requirements Further Delay from Contractor Supply Chain risk increased
Contract Termination COVID-19	5	The risk with this Event is that it can give ground for suspension and even termination by both parties after 2 months of suspension.	EFDC / AML	1	5	5	AML	(1) Maintain regular and diligent progress as far as possible ie Design, DTM's, remote site meetings etc. (2)Deed of Variation to the JCT Contract to extend the 2 months suspension period to say 6 or 9 months	Schemes Progressing - Risk Mitigated
Planning Amendments	s- S96 Noi		ent Agre	ement		,			
Planning Amendments- S96 Non Material Amendment Agreement	9	Formal MMA Requested for compliance updates previously agreed	EFDC	3	3	9	ECDA	(1) ECDA to confirm total of height increase and liaise with EFDC planners where necessary (2) Furthermore - proposed realignment of current footprint ot be assessed	Formal NMA now requested. Potential delay subject to submission and approval
Land, Ownership and	Acquisitio	n				•			
Rights of Way Disruption to Adjoining Residents & the general public	4	Public Access or Rights of Way preventing proposed construction. Disruption to Neighbours potentially delaying on-site works		2	2	4	EFDC	(1) EFDC to ascertain progress with legals on extinguishment or access RoW required to be maintained. (2) EFDC to confirm timescales / impact of any delayed liaison with residents	04/12/19 - EFDC advised legal team are progressing matters - risk reduced 29/01/20 - Meeting held 20/01/20 with PW surveyor / AML / EFDC to discuss Row and PW matters. EFDC are progressing matters and title plan packs to be issued. 08/06/20 - EFDC have
Reports & Investigation		approvals for highways works		_				delay in approvals will delay	make applications in a
Highways works	12	5 /	EFDC	3	4	12	EFDC	works	timely manner
Flood Risk	2	Flood risk assessment Potential increase of FFL by 300mm	EFDC	1	2	2	Create (Design Team) ECDA	(1) Draft FRA to be issued and reviewed by EFDC drainage (2) ECDA to coordinate any subsequent design change (3) AM to get contractor to price (if required)	Flood Risk established - LLFA have challenged 300mm increase to FFL s. 20/06/20 - Potential agreement for discharge of associated conditions subject to recommendations being incorporated into design.



Queensway (Ongar) - HR140 - Phase 4.1

(4 x 1 Bed 2p Bungalows)

Issues / Risks / Early Warning

Risk Register	Risk Register									
	Risks	Mitigated	Overdue							
High Risk	3	3	0							
Medium Risk	10	0	0							

Scheme Notes

- contract completion date agreed at 22/11/21
- planned completion date 8/10/21 has been extended to 8/12/21 EOT has been withdrawn.
- completion date confirmed as 8/12/21 but not met. new date 14/2/22
- works have been succesfully snagged a "3 week notice" has been received althugh hand over paperwork is still being issued.
- pre occupation planning conditions were finally submitted 31/1/22, after consideration within EFDc subject to all other information being in place hand over on 9/2/22 would proceed

<u>Financial</u>

Construction Cost Summary (E040)

Initial Build Cost Estimate (Jan 18)	Latest Pre- Tender Estimate	Variance from intial Estimate (+/-)	Build Cost (Tender Figure Fixed)	Build Variations To Date (+/-)
£1,120,361.00	£890,492.40	(£229,868.60)	£871,309.00	£13,123.00

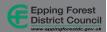
Current RIBA Gateway Position:

Gateway: 4

Anticipated completion of current gateway: 19/12/2019 (Achieved)

Key Target Dates

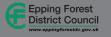
Planning/Amendment Submitted:SubmittedConsent Received:03/05/2016Planning Expiry03/05/2019Enacted (Y/N)YesStart on Site:02/11/2020Completion:09/02/2022



Queensway (Ongar) - HR140 - Phase 4.1

(4 x 1 Bed 2p Bungalows)

	Description	Cost Code	Previous Contract Total	Contract Total	Total Invoiced	Total Remaining	Variance	Reason for Movement
1	Airey Miller Fees	E130	£27,341	£27,341	£25,552	£1,793	£0	
2	ECDA, Create, Keegans & OHLA Fees	E160	£57,149	£57,149	£56,778	£371	£0	
3	(Survey Total)	E120	£21,642	£21,642	£21,642	£0	£0	
4	Build Cost	E040	£884,432	£884,432	£853,108	£31,325	£0	
5	(Contingency)	E040	£50,862	£50,862	£0	£50,862	£0	
6	CoW	E180	£3,230	£3,230	£2,588	£639	£0	
			£1,044,655	£1,044,655	£959,667	£84,990	£0	



Queensway (Ongar) - HR140 - Phase 4.1 (4 x 1 Bed 2p Bungalows)

Hazard/Risk	PxI	Comments	Risk Owner	Probability 1-5	Impact 1-5	P x I Score	Action By	Control Measures	Outcomes
Programme & Contrac	t Risk								
Programme - COVID-19-Delays	12		EFDC / AML	4	3	12	AML	(1) AML to advise EFDC of obligations under JCT (2) AML to liaise closely with Contractor to establish pre-commencement works (3) Contractor to provide programme considering social distaning guidelines	Risk Reduced - SoS Confrimed for 29/06/20, although reduced labour to meet social distancing requirements Further Delay from Contractor Supply Chain - risk increased
Contract Termination COVID-19	5	The risk with this Event is that it can give ground for suspension and even termination by both parties after 2 months of suspension.	EFDC / AML	1	5	5	AML	(1) Maintain regular and diligent progress as far as possible ie Design, DTM's, remote site meetings etc. (2)Deed of Variation to the 1DCT Contract to extend the 2 months suspension period to say 6 or 9 months	Schemes Progressing - Risk Mitigated
Planning Amendments	s- S96 Noi		nt Agree	ment					
Planning Amendments- 596 Non Material Amendment Agreement	3	Formal NMA Requested for compliance updates previously agreed	EFDC	1	3	3	ECDA	(1) ECDA to confirm total of height increase and liaise with EFDC planners where necessary (2) Furthermore - proposed realignment of current footprint ot be assessed	Formal MMA now requested. Potential delay subject to submission and approval
Land, Ownership and	Acquisitio	n							
Rights of Way Disruption to Adjoining Residents & the general public	2	Public Access or Rights of Way preventing proposed construction. Disruption to Neighbours potentially delaying on-site works	EFDC	1	2	2	EFDC	(1) EFDC to ascertain progress with legals on extinguishment or access RoW required to be maintained. (2) EFDC to confirm timescales / impact of any delayed liaison with residents	04/12/19 - EFDC advised legal team are progressing matters - risk reduced 29/01/20 - Meeting held 20/01/20 with PW surveyor / AML / EFDC to discuss RoW and PW matters. EFDC are progressing matters and title plan packs to be issued. 20/06/20 - Potentially 3no. access points to remain, EFDC to advise and confirm.
Statutory Services & A	uthorities				1			delettie enganicale tuiti delet	Inche andications in a time to
Highways works	8	approvals for highways works	EFDC	2	4	8	EFDC	delay in approvals will delay works	make applications in a timely manner
Reports & Investigation	ons								
Ground Contamination	0	Remediation Required for elevated levels of ACMs noted in soil	Contractor / EFDC	0	0	0	Contractor	(1) Contractor to confirm allowance within tender for removal of contaminated soil	Contingency sum confirmed for remediation



Millfield (High Ongar) - HR138 - Phase 4.1

(2 x 1 bed 2p Bungalows)

Issues / Risks / Early Warning

Risk Register			
	Risks	Mitigated	Overdue
High Risk	2	3	0
Medium Risk	11	0	0

Scheme Notes

- Actual start on site 21/12/20 (not 30/11/20 as agreed)
- Contract completion date 22/11/21
- planned completion has been extended to 31/1/22 EOT has been withdrawn
- -completion date is 28/2/22
- some minor works could be valid for an EOT
- nr 50 has queried the boundary line
- revised eot received
- completion date moved to 29/3/22
- works are progressing with external paving & such like now underway

Financial

Construction Cost Summary (E040)

Initial Build Cost Estimate (Jan 18)	Latest Pre- Tender Estimate	Variance from intial Estimate (+/-)	Build Cost (Tender Figure Fixed)	Build Variations To Date (+/-)
£351,024.00	£487,197.05	£136,173.05	£501,616.00	£65,192.00

Current RIBA Gateway Position:

Gateway:

Anticipated completion of current gateway: 19/12/2019 (Achieved)

Key Target Dates

Planning/Amendment Submitted:

Consent Received:

Planning Expiry

Enacted (Y/N)

Start on Site:

Completion:

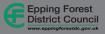
Submitted

03/05/2016

93/05/2019

03/05/2019

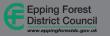
29/03/2022



Millfield (High Ongar) - HR138 - Phase 4.1

(2 x 1 bed 2p Bungalows)

	Description	Cost Code	Previous Contract Total	Contract Total	Total Invoiced	Total Remaining	Variance	Reason for Movement
1	Airey Miller Fees	E130	£23,582	£23,582	£21,451	£2,130	£0	
2	ECDA, Create, Keegans & OHLA Fees	E160	£37,143	£37,143	£37,143	£0	£0	
3	(Survey Total)	E120	£24,134	£24,134	£24,134	£0	£0	
4	Build Cost	E040	£566,808	£566,808	£439,280	£127,528	£0	
5	(Contingency)	E040	£0	£0	£0	£0	£0	All contingency used
6	CoW	E180	£3,050	£3,050	£1,708	£1,344	£0	
			£654,717	£654,717	£523,716	£131,002	£0	



Millfield (High Ongar) - HR138 - Phase 4.1

(2 x 1 bed 2p Bungalows)

Issues / Risks / Early Warning Hazard/Risk	PxI	Comments	Risk Owner	Probability	Impact	PxI	Action By	Control Measures	Outcomes
Programme & Contract	t Risk			1-5	1-5	Score			
Programme - COVID-19-Delays	12		EFDC / AML	4	3	12	AML	(1) AML to advise EFDC of obligations under JCT (2) AML to liaise closely with Contractor to establish precommencement works (3) Contractor to provide programme considering social distaning guidelines	Risk Reduced - SoS Confrimed for 29/06/20, although reduced labour to meet social distancing requirements Further Delay from Contractor Supply Chain - risk increased
Contract Termination COVID-19	5	The risk with this Event is that it can give ground for suspension and even termination by both parties after 2 months of suspension.	EFDC / AML	1	5	5	AML	(1) Maintain regular and diligent progress as far as possible ie Design, DTM's, remote site meetings etc. (2)Deed of Variation to the JCT Contract to extend the 2 months suspension period to say 6 or 9 months	Schemes Progressing - Risk Mitigated
Planning Amendments	s- S96 Nor	n - Material Amendme	nt Agree	ment					
Planning Amendments- S96 Non Material Amendment Agreement	3	Formal NMA Requested for compliance updates previously agreed	EFDC	1	3	3	ECDA	(1) ECDA to confirm total of height increase and liaise with EFDC planners where necessary (2) Furthermore - proposed realignment of current footprint ot be assessed	Formal NMA now requested. Potential delay subject to submission and approval
Land, Ownership and	Acquisitio	n							
Rights of Way Disruption to Adjoining Residents & the general public	8	Public Access or Rights of Way preventing proposed construction. Disruption to Neighbours potentially delaying on-site works	EFDC	2	4	8	EFDC	(1) EFDC to ascertain progress with legals on extinguishment or access RoW required to be maintained. (2) EFDC to confirm timescales / impact of any delayed liaison with residents	04/12/19 - EFDC advised legal team are progressing matters - risk reduced 29/01/20 - Meeting held 20/01/20 with PW surveyor / AML / EFDC to discuss RoW and PW matters. EFDC are progressing matters and title plan packs to be issued.
Others									
Ground Contamination	2	Petrol Interceptors (x1) likely to have associated Hydrocarbon Contamination . Potential asbestos under garage slab	Contractor / EFDC	1	2	2	Contractor	(1) Contractor to confirm allowance within tender for removal of interceptors and contaminated soil	Contingency sum confirmed for remediation
Highways works	12	approvals for highways works	EFDC	3	4	12	EFDC	delay in approvals will delay works	make applications in a timely manner



Pick Hill (Waltham Abbey) - HR145 - Phase 4.3

(2 x 3B5P Houses)

Issues / Risks / Early Warning

Risk Register								
	Risks	Mitigated	Overdue					
High Risk	1	0	0					
Medium Risk	38	0	0					

Scheme Notes

- start and completion dates agreed 15 March 2021 to 14 March 2022
- landscape pre start condition to discharge by TSG
- programme received
- review boundary retaining to main road
- drainage off site has been cctv'ed and routes are clear but will be jetted to remove minor debris
- postal address to confirm
- piling delayed initial progress an EOT has not been received but could be made
- progress has been slow with periods with no labour on site
- hand over now stated as 6/6/22

Financial

Construction Cost Summary (E040)

Initial Build Cost Estimate (Jan 18)	Latest Pre- Tender Estimate	Variance from intial Estimate (+/-)	Build Cost (Tender Figure Fixed)	Build Variations To Date (+/-)
£625,415.00	£738,612.63	£113,197.63	£738,613.00	£39,141.00

Current RIBA Gateway Position:

Gateway:

Anticipated completion of current gateway: 30/10/20 (Achieved)

Key Target Dates

Planning/Amendment Submitted:

Consent Received:

Planning Expiry

Enacted (Y/N)

Start on Site:

Completion:

Submitted

25/01/2017

25/01/2020

15/03/2021

06/06/2022

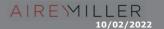


Pick Hill (Waltham Abbey) - HR145 - Phase 4.3

(2 x 3B5P Houses)

	Description	Cost Code	Previous Contract Total	Contract Total	Total Invoiced	Total Remaining	Variance	Reason for Movement
1	Airey Miller Fees	E130	£17,826	£17,826	£15,836	£1,996	£0	
2	ECDA, Create, Keegans & OHLA Fees	E160	£40,770	£40,770	£39,865	£905	£0	
3	(Survey Total)	E120	£22,492	£22,492	£22,492	£0	£0	
4	Build Cost	E040	£777,754	£777,754	£422,495	£355,260	£0	
5	(Contingency)	E040	£20,859	£20,859	£0	£20,860	£0	
6	CoW	E180	£11,800	£11,800	£990	£10,810	£0	
			£891,501	£891,501	£501,678	£389,831	£0	





Pick Hill (Waltham Abbey) - HR145 - Phase 4.3 (2 x 3B5P Houses)

Issues / Risks / Early Warn Hazard/Risk	PxI	Comments	Risk Owner	Probability	Impact	PxI	Action By	Control Measures	Outcomes
Planning Approva	le			1-5	1-5	Score	,		
Consultation Issues - Planning Expiration	0	Planning Permission due to expire 25/01/20	EFDC	0	0	0	ECDA / EFDC	(1) ECDA to confirm issue / validation of Phase 1 contamination Report (2) EFDC to confirm soft demolition works commenced	Planning Enacted
Planning Amendm	ents	- S96 Non - Material Amendn	nent Agre	ement					
Planning Amendments- S96 Non Material Amendment Agreement	0	Formal NMA Requested for compliance updates previously agreed	EFDC	0	3	0	ECDA	(1) ECDA to confirm total of height increase and liaise with EFDC planners where necessary (2) Furthermore - proposed realignment of current footprint ot be assessed	NMA application made
Statutory Services	5 & A								
Drainage Strategy / Sewer Diversions / Abandonments	0	Drainage Strategy to be determined. Pick Hill - Potential Watercourse opposite site entrance identified. Connection to existing Foul / Storm runs difficult due to distance from development site	EFDC	0	4	0	Create (Civil)	(1) Drainage strategy and points of connection to existing sewers to be established, abandonments / diversions to be identified	Further Survey to Surface Water Run proposed for Diversion
Highways works	12	approvals for highways works	EFDC	3	4	12	EFDC	delay in approvals will delay works	make applications in a timely manner
FW & SW sewer capacity check	4	No capacity in existing foul or storm Pick Hill - due to rural location of development site, capacity a risk	EFDC	2	2	4	Create (Civil)	(1) Drainage strategy and points of connection to existing sewers to be established, abandonments / diversions to be identified	
Reports & Investi	gatio	ns							
Ground Contamination	3	All sites identified as to having ACMs in made ground.	Contractor / EFDC	1	3	3	Contractor	(1) Soil Analysis Plans (SAPs) agreed with EFDC contamination team to ensure all necessary analysis is to EFDC standards. (2) Ground Gas monitoring to be carried out on potentially effected sites subject to lab testing of impacted sites (3) Remediation Method Statements to be issued where required	
Trees	4	Trees within vicinity or boundary of site that could impact construction proposals.	EFDC	1	4	4	ECDA	(1) Instruction of Aboricultural Surveys to provide comprehensive survey to all sites. Tree Protection Plans & method Statements also commissioned (2) Survey Results to be coordinated with design team to mitigate impact of root protection zones (3) Pick Hill - Liaison with owner of TPO tree's to entrance	
Traffic Management / Site Access	4	Pick Hill is single lane carriageway - site logisitcs and access constrained	EFDC	1	4	4	AML	(1) AML to procure Traffic Management and Logistics Survey (2) Survey Results to be assessed and any issues notd incorporated into Employers Requirements	
Party Walls - awards to adjoining parties	3	Party Wall Adjacent Excavation and Line of Junction Awards required	EFDC	1	3	3	EFDC / Keegans	(1) Notices to be served to adjacent properties (2) PW Surveyor to advise on objections / concerns	
Construction & Pr	ocure	ement							
Programmes - Delays due COVID-19	8	Pre-construction Design Programme Delay to Due Diligence, potential start on site	EFDC / AML	2	4	8	AML	(1) AML preparing programme options, for Stage 4.1 Design schemes and planning redesign schemes. (2) AML to monitor and track government advice on COVID-19	



Hornbeam Close B (Buckhurst Hill) - HR136 - Phase 4.2

(3 x 3B5P Houses)

Issues / Risks / Early Warning

Risk Register								
	Risks	Mitigated	Overdue					
High Risk	1	2	0					
Medium Risk	34	1	0					

Scheme Notes

- All 4.2 sites Start dates contract 1 25/1/21 to 4/2/22
- Dates contract 2 11/1/21 to 10/1/22
- Dates delayed due to planning condition discharge by approx 2 weeks
- revised programme received Stated completion date 21/3/22 due to drainage and retaining walls
- variations agreed and issued
- Updated completion date 4/3/22
- over 4.2 sites some contingency remains but some sites have expended all of their contingency. The additional carpet works has been taken from the contingency figures.
- works progressing
- snag site and inspect papperwork when received

Financial

Construction Cost Summary (E040)

Initial Build Cost Estimate (Jan 18)	Latest Pre- Tender Estimate	Variance from intial Estimate (+/-)	Build Cost (Tender Figure Fixed)	Build Variations To Date (+/-)
£804,225.00	£972,800.00	£168,575.00	£796,102.00	£42,236.00

Current RIBA Gateway Position:

Gateway: 4

Anticipated completion of current gateway: 02/07/20 (Achieved)

Key Target Dates

Planning/Amendment Submitted:

Consent Received:

Planning Expiry

Enacted (Y/N)

Start on Site:

Completion:

Submitted

04/08/2016

94/08/2019

25/01/2021



Hornbeam Close B (Buckhurst Hill) - HR136 - Phase 4.2

(3 x 3B5P Houses)

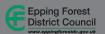
	Description	Cost Code	Previous Contract Total	Contract Total	Total Invoiced	Total Remaining	Variance	Reason for Movement
1	Airey Miller Fees	E130	£19,092	£19,092	£17,077	£2,015	£0	
2	ECDA, Create, Keegans & OHLA Fees	E160	£50,785	£50,785	£49,492	£1,293	£0	
3	(Survey Total)	E120	£22,538	£22,538	£22,538	£0	£0	
4	Build Cost	E040	£838,338	£838,338	£741,273	£97,066	£0	
5	(Contingency)	E040	£22,764	£22,764	£0	£22,764	£0	
6	CoW	E180	£4,690	£4,690	£1,530	£3,154	£0	
			£958,207	£958,207	£831,910	£126,292	£0	



Hornbeam Close B (Buckhurst Hill) - HR136 - Phase 4.2

(3 x 3B5P Houses)

Hazard/Risk	PxI	Comments	Risk Owner	Probability 1-5	Impact 1-5	P x I Score	Action By	Control Measures	Outcomes	
Programme & Cor	itract	Risk					•			
Programme - COVID-19- Delays	12	Based on current governement advice we are expecting a 3-month delay currently although social distancing may be in effect for up to 6 months	EFDC / AML	4	3	12	AML	(1) AML to advise EFDC of obligations under JCT (2) AML to liaise closely with Contractor to establish pre-commencement works (3) Contractor to provide programme considering social distaning guidelines	Risk Reduced - SoS Confrimed targeted for July, although reduced labour to meet social distancing requirements	
Planning Amendm	lanning Amendments- S73 Minor Material Amendment Agreement									
Planning Amendments- S73 Minor Material Amendment Agreement	0	To ensure technically the houses meet the statutory floor to ceiling heights together with raising the building due to flood risk - risk of having to submit a S.73 application to address changes	EFDC	0	0	0		(1) ECDA to confirm total of height increase and liaise with EFDC planners where necessary (2) Furthermore - proposed realignment of current footprint ot be assessed	NMA application issued	
Statutory Services	s & Aı	uthorities								
Easement Consultation [Incl.TW Build Near/Build Over matters]		Build-over or easement consultation required Thames Water Pumping Station - liaison for any easement and assume 24hr access requirements.	EFDC	0	0	0	Create (Civil)	(1) EFDC to confirm easement in place and any covenants on the land in terms of access. (2) Create to liaise with Thames Water to ascertain access requirements	Update @ 01/11/19 - Create have confirmed: TW have no rights over the access roads re pumping station (they requested, wherever possible, for the developer to consider sufficient tanker access to the station as part of the design of the site).	
Drainage Strategy / Sewer Diversions / Abandonments	0	Adopted Foul Pipe identified routing through current building footprint	EFDC	0	0	0	Create (Civil)	(1) Create to review asset plans and liaise with Thames Water for direction. (2) Create to apply for S.185 Diversion (3) Create to coordinate civil / structural design accommodate diversion.	Update @ 01/11/19 - Create have confirmed: Diversion option to be TW preference for the foul - S.185 application to be progressed - circa 6-9 months period noted	
Reports & Investi	gatio	ns								
Ground Contamination	4	All sites identified as to having ACMs in made ground. Hornbeam Close (Site B) is within 250m of Landfill Sites - Ground gases likely to be present.	Contractor / EFDC	2	2	4	Contractor		No Ground Gas identified - risk reduced however contamination likely	
Party Walls - awards to adjoining parties	0	Party Wall Adjacent Excavation and Line of Junction Awards required	EFDC	0	0	0	EFDC / Keegans	(1) Notices to be served to adjacent properties (2) PW Surveyor to advise on objections / concerns	Notices Served	



Hornbeam House (Buckhurst Hill) - HR137 - Phase 4.2

(2 x 2B4P Houses)

Issues / Risks / Early Warning

Risk Register									
	Risks	Mitigated	Overdue						
High Risk	0	3	0						
Medium Risk	38	2	0						

Scheme Notes

- pre start conditions approved 13/1/21
- Dates delayed due to planning condition discharge by approx 2 weeks
- revised programme received 9/2/21 Stated completion date 11/2/22 due to drainage and retaining
- variations costs have been agreed and instructed
- 3 week notice received completion date 23/2/22
- snag in progress and generally minor items noted, check paperwork for hand over

Financial

Construction Cost Summary (E040)

Initial Build Cost Estimate (Jan 18)	Latest Pre- Tender Estimate	Variance from intial Estimate (+/-)	Build Cost (Tender Figure Fixed)	Build Variations To Date (+/-)
£447,445.00	£596,885.00	£149,440.00	£643,764.23	£14,327.77

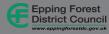
Current RIBA Gateway Position:

Gateway: 4

Anticipated completion of current gateway: 02/07/20 (Achieved)

Key Target Dates

Planning/Amendment Submitted:SubmittedConsent Received:04/08/2016Planning Expiry04/08/2019Enacted (Y/N)YesStart on Site:25/01/2021Completion:23/02/2022



Hornbeam House (Buckhurst Hill) - HR137 - Phase 4.2

(2 x 2B4P Houses)

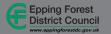
	Description	Cost Code	Previous Contract Total	Contract Total	Total Invoiced	Total Remaining	Variance	Reason for Movement
1	Airey Miller Fees	E130	£15,741	£15,741	£14,112	£1,629	£0	
2	ECDA, Create, Keegans & OHLA Fees	E160	£40,371	£40,371	£39,325	£1,046	£0	
3	(Survey Total)	E120	£17,723	£17,723	£17,723	£0	£0	
4	Build Cost	E040	£658,092	£658,092	£630,211	£27,882	£0	
5	(Contingency)	E040	£45,672	£45,672	£0	£45,672	£0	
6	CoW	E180	£4,592	£4,592	£1,530	£3,058	£0	
			£782,191	£782,191	£702,901	£79,287	£0	



Hornbeam House, Buckhurst Hill - HR137 - Phase 4.2

(2 x 2B4P Houses)

Hazard/Risk PxI		Comments	Risk Owner	Probability 1-5	Impact 1-5	P x I Score	Action By	Control Measures	Outcomes
Programme & Contrac	t Risk								
Programme - COVID-19-Delays	12	Based on current governement advice we are expecting a 3-month delay currently although social distancing may be in effect for up to 6 months	EFDC / AML	4	3	12	AML	(1) AML to advise EFDC of obligations under JCT (2) AML to liaise closely with Contractor to establish pre-commencement works (3) Contractor to provide programme considering social distaning guidelines	Risk Reduced - SoS Confrimed targeted for July, although reduced labour to meet social distancing requirements
Reports & Investigation	ons								
Ground Contamination	4	All sites identified as to having ACMs in made ground. Hornbeam House is within 250m of Landfill Sites - Ground gases likely to be present.	Contractor / EFDC	2	2	4		 (1) Soil Analysis Plans (SAPs) agreed with EFDC contamination team to ensure all necessary analysis is to EFDC standards. (2) Ground Gas monitoring to be carried out on potentially effected sites subject 	No Ground Gas identified - risk reduced however contamination likely
Unexploded Ordnance	4	Epping is high risk borough for Unexploded Ordnance Identified as Medium Risk Site	Contractor / EFDC	1	4	4	Contractor / UXO	(1)Ensure appointment of UXO specialist watching brief for shallow excavations to all sites (2) Intrusive magnetometer survey for any piling / borehole works to Hornbeam Close.	29/01/20: To be monitored on tender returns - allowance made for attendance of UXO specialist
Party Walls - awards to adjoining parties	0	Party Wall Adjacent Excavation and Line of Junction Awards required	EFDC	0	0	0	EFDC / Keegans	(1) Notices to be served to adjacent properties (2) PW Surveyor to advise on objections / concerns	No Party Wall Awards on site



Bourne House (Buckhurst Hill) - HR135 - Phase 4.2

(2 x 3B5P Houses)

Issues / Risks / Early Warning

Risk Register								
	Risks	Mitigated	Overdue					
High Risk	1	5	0					
Medium Risk	33	3	0					

Scheme Notes

- Dates delayed due to planning condition discharge by approx 2 weeks
- revised programme received Stated completion date 25/2/22
- -revised completion date 28/2/22
- snagging required and check paper work for hand over

Financial

Construction Cost Summary (E040)

Initial Build Cost Estimate (Jan 18)	Latest Pre- Tender Estimate	Variance from intial Estimate (+/-)	Build Cost (Tender Figure Fixed)	Build Variations To Date (+/-)
£597,832.00	£646,400.00	£48,568.00	£720,149.16	£3,937

Current RIBA Gateway Position:

Gateway: 4

Anticipated completion of current gateway: 02/07/20 (Achieved)

Key Target Dates

Planning/Amendment Submitted:

Consent Received:

Planning Expiry

Enacted (Y/N)

Start on Site:

Completion:

Submitted

04/08/2016

04/08/2019

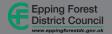
25/01/2021



Bourne House (Buckhurst Hill) - HR135 - Phase 4.2

(2 x 3B5P Houses)

	Description	Cost Code	Previous Contract Total	Contract Total	Total Invoiced	Total Remaining	Variance	Reason for Movement
1	Airey Miller Fees	E130	£18,615	£18,615	£16,792	£1,823	£0	
2	ECDA, Create, Keegans & OHLA Fees	E160	£42,629	£42,629	£41,459	£1,170	£0	
3	(Survey Total)	E120	£19,515	£19,515	£19,515	£0	£0	
4	Build Cost	E040	£724,086	£724,086	£701,110	£22,976	£0	
5	(Contingency)	E040	£61,063	£61,063	£0	£61,064	£0	
6	CoW	E180	£4,592	£4,592	£1,530	£3,064	£0	
			£870,500	£870,500	£780,406	£90,097	£0	



Bourne House (Buckhurst Hill) - HR135 - Phase 4.2

(2 x 3B5P Houses)

Hazard/Risk	Hazard/Risk PxI		Risk Owner	Probability 1-5	Impact 1-5	P x I Score	Action By	Control Measures	Outcomes	
Programme & Contract	ct Risk									
Programme - COVID-19-Delays	12	Based on current governement advice we are expecting a 3-month delay currently although social distancing may be in effect for up to 6 months	EFDC / AML	4	3	12	AML	(1) AML to advise EFDC of obligations under JCT (2) AML to liaise closely with Contractor to establish precommencement works (3) Contractor to provide programme considering social distaning guidelines	Risk Reduced - SoS Confrimed targeted for July, although reduced labour to meet social distancing requirements	
Planning Approvals										
Planning Amendments- S73 Minor Material Amendment Agreement	0	Current approved plans proposed shift of building back circa 1m to present improved frontage	EFDC	0	0	0	ECDA/ Create	ECDA to confirm realignment and liaise with EFDC planners where necessary	Update @ 01/11/19 - Agreed minor realignment and covered with design development - risk reduced	
Reports & Investigati	ons									
Ground Contamination	4	All sites identified as to having ACMs in made ground. Hornbeam House is within 250m of Landfill Sites - Ground gases likely to be present.	Contractor / EFDC	2	2	4	Contractor	(1) Soil Analysis Plans (SAPs) agreed with EFDC contamination team to ensure all necessary analysis is to EFDC standards.(2) Ground Gas monitoring to be carried out on potentially effected sites	No Ground Gas identified - risk reduced however contamination likely	
Party Walls - awards to adjoining parties	0	Party Wall Adjacent Excavation and Line of Junction Awards required Sports Pavilion to Eastern Boundary - PW award for adjacent excavation / foundation required	EFDC	0	4	0	EFDC / Keegans	(1) Notices to be served to adjacent properties (2) PW Surveyor to advise on objections / concerns	Notices Served	



Etheridge Road (Debden) - HR127 - Phase 4.2 (1 x 2B3P Bungalow & 2 x 3B5P Houses)

Issues / Risks / Early Warning

Risk Register									
	Risks	Mitigated	Overdue						
High Risk	2	3	0						
Medium Risk	32	3	0						

Scheme Notes

- pre start conditions approved 13/1/21

- completion date 19/4/22
- monitor completion date for Homes England funding
- Sprinkler required for houses
- variations have been agreed and instructed
- revised completion date 29/3/22
- works progressing
- UKPN highways permits have been delays and may impact on completion
- cross over approvals are being agreed with Essex Highways

Financial

Construction Cost Summary (E040)

Initial Build Cost Estimate (Jan 18)	Latest Pre- Tender Estimate	Variance from intial Estimate (+/-)	Build Cost (Tender Figure Fixed)	Build Variations To Date (+/-)
£852,555.00	£976,925.00	£124,370.00	£1,173,281.00	£77,850.00

Current RIBA Gateway Position:

Gateway:

Anticipated completion of current gateway: 02/07/20 (Achieved)

Key Target Dates

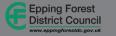
Submitted Planning/Amendment Submitted: Consent Received: 30/08/2016 Planning Expiry 30/08/2019 Enacted (Y/N) Yes Start on Site: 11/01/2021 Completion: 29/03/2022



Etheridge Road (Debden) - HR127 - Phase 4.2

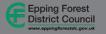
(1 x 2B3P Bungalow & 2 x 3B5P Houses)

	Description	Cost Code	Previous Contract Total	Contract Total	Total Invoiced	Total Remaining	Variance	Reason for Movement
1	Airey Miller Fees	E130	£24,924	£24,924	£22,742	£2,182	£0	
2	ECDA, Create, Keegans & OHLA Fees	E160	£53,536	£53,536	£52,510	£1,026	£0	
3	(Survey Total)	E120	£41,429	£41,429	£41,429	£0	£0	
4	Build Cost	E040	£1,251,131	£1,251,131	£1,164,078	£87,057	£0	
5	(Contingency)	E040	£22,149	£22,149	£0	£22,149	£0	
6	CoW	E180	£4,690	£4,690	£1,530	£3,156	£0	
			£1,397,859	£1,397,859	£1,282,289	£115,570	£0	



Etheridge Road (Debden) - HR127 - Phase 4.2 (1 x 2B3P Bungalow & 2 x 3B5P Houses)

Hazard/Risk	PxI	Comments	Risk Owner	Probability 1-5	Impact 1-5	P x I Score	Action By	Control Measures	Outcomes
Programme & Contract	t Risk								
Programme - COVID-19-Delays	12	Based on current governement advice we are expecting a 3-month delay currently although social distancing may be in effect for up to 6 months	EFDC / AML	4	3	12	AML	(1) AML to advise EFDC of obligations under JCT (2) AML to liaise closely with Contractor to establish pre-commencement works (3) Contractor to provide programme considering social distaning guidelines	Risk Reduced - SoS Confrimed targeted for July, although reduced labour to meet social distancing requirements
Reports & Investigation	ons								
Ground Contamination	4	All sites identified as to having ACMs in made ground. Hornbeam Close (Site B) is within 250m of Landfill Sites - Ground gases likely to be present.	Contractor / EFDC	2	2	4	Contractor	 (1) Soil Analysis Plans (SAPs) agreed with EFDC contamination team to ensure all necessary analysis is to EFDC standards. (2) Ground Gas monitoring to be carried out on potentially effected sites subject 	No Ground Gas identified - risk reduced however contamination likely
Highways works	12	approvals for highways works	EFDC	3	4	12	EFDC	delay in approvals will delay works	make applications in a timely manner
Party Walls - awards to adjoining parties	3	Party Wall Adjacent Excavation and Line of Junction Awards required	EFDC	1	3	3	EFDC / Keegans	(1) Notices to be served to adjacent properties (2) PW Surveyor to advise on objections / concerns	Update Received - Conditon Surveys Completed - Awards in place



Denny Avenue (Waltham Abbey) - HR144 - Phase 4.2

(1 x 2B4p House & 2 x 3B5p Houses)

Issues / Risks / Early Warning

Risk Register	Risk Register									
	Risks	Mitigated	Overdue							
High Risk	1	2	0							
Medium Risk	36	4	0							

Scheme Notes

- pre start conditions approved 13/1/21
- Completion date 29/3/22
- variations have been agreed and instructed
- revised conmpletion date 8/4/22
- works progressing
- BT pole off site damaged by delivery lorry & reinstated by Openreach

Financial

Construction Cost Summary (E040)

Initial Build Cost Estimate (Jan 18)	Latest Pre- Tender Estimate	Variance from intial Estimate (+/-)		Build Variations To Date (+/-)
£771,605.00	£858,800.00	£87,195.00	£860,640.00	£95,607.00

Current RIBA Gateway Position:

Gateway: 4

Anticipated completion of current gateway: 02/07/20 (Achieved)

Key Target Dates

Planning/Amendment Submitted:SubmittedConsent Received:25/01/2017Planning Expiry25/01/2020Enacted (Y/N)TBCStart on Site:11/01/2021

Completion: 08/04/2022



Denny Avenue (Waltham Abbey) - HR144 - Phase 4.2

(1 x 2B4p House & 2 x 3B5p Houses)

	Description	Cost Code	Previous Contract Total	Contract Total	Total Invoiced	Total Remaining	Variance	Reason for Movement
1	Airey Miller Fees	E130	£20,509	£20,509	£18,368	£2,141	£0	
2	ECDA, Create, Keegans & OHLA Fees	E160	£47,908	£47,908	£46,510	£1,398	£0	
3	(Survey Total)	E120	£16,928	£16,928	£16,928	£0	£0	
4	Build Cost	E040	£956,247	£956,247	£778,636	£177,612	£0	
5	(Contingency)	E040	£0	£0	£0	£0		No contingency left on this scheme, overall on 4.2 there is contingency left
6	CoW	E180	£4,690	£4,690	£1,392	£3,300	£0	
			£1,046,283	£1,046,283	£861,835	£184,451	£0	



Denny Avenue (Waltham Abbey) - HR144 - Phase 4.2 (1 x 2B4p House & 2 x 3B5p Houses)

Hazard/Risk	PxI	Comments	Risk Owner	Probability 1-5	Impact 1-5	P x I Score	Action By	Control Measures	Outcomes
Programme & Con	tract Risk								
Programme - COVID-19- Delays	12	Based on current governement advice we are expecting a 3-month delay currently although social distancing may be in effect for up to 6 months	EFDC / AML	4	3	12	AML	(1) AML to advise EFDC of obligations under JCT (2) AML to liaise closely with Contractor to establish pre-commencement works (3) Contractor to provide programme considering social distaning guidelines	Risk Reduced - SoS Confrimed targeted for July, although reduced labour to meet social distancing requirements
Reports & Investig	gations								
Ground Contamination	4	All sites identified as to having ACMs in made ground. Denny Avenue - former site of explosives factory - heightened contamination / remediation expected	Contractor / EFDC	2	2	4	Contractor	(1) Soil Analysis Plans (SAPs) agreed with EFDC contamination team to ensure all necessary analysis is to EFDC standards. (2) Ground Gas monitoring to be carried out on potentially effected sites subject to lab testing of impacted sites (3) Remediation Method Statements to be issued where required	
Highways works	12	approvals for highways works	EFDC	3	4	12	EFDC	delay in approvals will delay works	make applications in a timely manner
Party Walls - awards to adjoining parties	4	Party Wall Adjacent Excavation and Line of Junction Awards required	EFDC	1	4	4	EFDC / Keegans	(1) Notices to be served to adjacent properties (2) PW Surveyor to advise on objections / concerns	Notices served



Beechfield Walk (Waltham Abbey) - HR142 - Phase 4.2

(5 x 2B4P Houses)

Issues / Risks / Early Warning

Risk Register									
	Risks	Mitigated	Overdue						
High Risk	2	4	0						
Medium Risk	36	2	0						

-

Scheme Notes

- Works progressing
- completion date 15/2/22
- variations have been agreed and instructed
- revised compeltion date 11/3/22
- 2 week notice expected, completion paperwork to check and snagging to carry out

Financial

Construction Cost Summary (E040)

Initial Build Cost Estimate (Jan 18)	Latest Pre-Tender Estimate	Variance from intial Estimate (+/-)	Build Cost (Tender Figure Fixed)	Build Variations To Date (+/-)
£1,087,011.00	£1,297,200.00	£210,189.00	£1,115,482.00	£33,057.00

- AML issued Tender Report 04/05/20 Tender Costs noted
- Risk Items identified have had additional costs allocated in Client Contingency Control budget

Current RIBA Gateway Position:

Gateway:

Anticipated completion of current gateway: 02/07/20 (Achieved)

Key Target Dates

Planning/Amendment Submitted:

Consent Received:

Planning Expiry

Enacted (Y/N)

Start on Site:

Completion:

Submitted

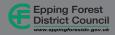
22/03/2017

Planning Expiry

22/03/2020

11/01/2021

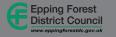
11/03/2022



Beechfield Walk (Waltham Abbey) - HR142 - Phase 4.2

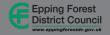
(5 x 2B4P Houses)

	Description	Cost Code	Previous Contract Total	Contract Total	Total Invoiced	Total Remaining	Variance	Reason for Movement
1	Airey Miller Fees	E130	£23,664	£23,664	£21,171	£2,493	£0	
2	ECDA, Create, Keegans & OHLA Fees	E160	£49,558	£49,558	£48,951	£607	£0	
3	(Survey Total)	E120	£20,112	£20,112	£20,112	£0	£0	
4	Build Cost	E040	£1,148,539	£1,148,539	£1,020,324	£128,216	£0	
5	(Contingency)	E040	£51,942	£51,942	£0	£51,942	£0	
6	CoW	E180	£4,900	£4,900	£1,440	£3,456	£0	
			£1,298,715	£1,298,715	£1,111,998	£186,714	£0	



Beechfield Walk (Waltham Abbey) - HR142 - Phase 4.2 (5 x 2B4P Houses)

Hazard/Risk	PxI	Comments	Risk Owner	Probability 1-5	Impact 1-5	P x I Score	Action By	Control Measures	Outcomes		
Programme & Cor	Programme & Contract Risk										
Programme - COVID-19- Delays	12	Based on current governement advice we are expecting a 3-month delay currently although social distancing may be in effect for up to 6 months	EFDC / AML	4	3	12	AML	(1) AML to advise EFDC of obligations under JCT (2) AML to liaise closely with Contractor to establish pre-commencement works (3) Contractor to provide programme considering social distaning guidelines	Risk Reduced - SoS Confrimed targeted for July, although reduced labour to meet social distancing requirements		
Highways works	12	approvals for highways works	EFDC	3	4	12	EFDC	delay in approvals will delay works	make applications in a timely manner		
Reports & Investi	gation	S									
Ground Contamination	3	All sites identified as to having ACMs in made ground.	Contractor / EFDC	1	3	3	Contractor	(1) Soil Analysis Plans (SAPs) agreed with EFDC contamination team to ensure all necessary analysis is to EFDC standards. (2) Ground Gas monitoring to be carried out on potentially effected sites subject to lab testing of impacted sites (3) Remediation Method Statements to be issued where required			
Party Walls - awards to adjoining parties	4	Party Wall Adjacent Excavation and Line of Junction Awards required	EFDC	1	4	4	EFDC / Keegans	(1) Notices to be served to adjacent properties (2) PW Surveyor to advise on objections / concerns	Notices Served		



Kirby Close (Loughton) - HR120 - Phase 4.2

(2 x 3 bed 5p Houses, 2 x 2 bed 4p h Houses)

Issues / Risks / Early Warning

Risk Register										
	Risks	Mitigated	Overdue							
High Risk	0	4	0							
Medium Risk	3	3	0							

Scheme Notes

- grass island to be temporarily turned into straight across access under licence
- -works progressing
- original completion 29/3/22
- Sprinklers not required
- nr 20 boundary wall condition under construction
- variations costs have been agreed and instructed
- revised completion date 15/4/22.

Financial

Construction Cost Summary (E040)

Initial Build Cost Estimate (Jan 18)	Latest Pre-Tender Estimate	Variance from intial Estimate (+/-)	Build Cost (Tender Figure Fixed)	Build Variations To Date (+/-)
£911,559.00	£1,107,004.00	£195,445.00	£1,085,101.00	£71,545.00

- AML issued Tender Report 04/05/20 Tender Costs noted
- Risk Items identified have had additional costs allocated in Client Contingency Control budget

Current RIBA Gateway Position:

Gateway: 4

Anticipated completion of current gateway: 02/07/20 (Achieved)

Key Target Dates

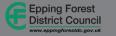
Planning/Amendment Submitted:SubmittedConsent Received:22/03/2017Planning Expiry22/03/2020Enacted (Y/N)TBCStart on Site:11/01/2021Completion:15/04/2022



Kirby Close (Loughton) - HR120 - Phase 4.2

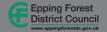
(2 x 3 bed 5p Houses, 2 x 2 bed 4p h Houses)

	Description	Cost Code	Previous Contract Total	Contract Total	Total Invoiced	Total Remaining	Variance	Reason for Movement
1	Airey Miller Fees	E130	£23,069	£23,069	£20,544	£2,525	£0	
2	ECDA, Create, Keegans & OHLA Fees	E160	£54,008	£54,008	£53,059	£949	£0	
3	(Survey Total)	E120	£17,577	£17,577	£17,577	£0	£0	
4	Build Cost	E040	£1,156,646	£1,156,646	£839,258	£317,388	£0	
5	(Contingency)	E040	£13,455	£13,455	£0	£13,455	£0	
6	CoW	E180	£4,795	£4,795	£1,350	£3,444	£0	
			£1,269,550	£1,269,550	£931,788	£337,761	£0	



Kirby Close (Loughton) - HR120 - Phase 4.2 (2 x 3 bed 5p Houses, 2 x 2 bed 4p h Houses)

Hazard/Risk	PxI	Comments	Risk Owner	Probability 1-5	Impact 1-5	P x I Score	Action By	Control Measures	Outcomes
Programme & Co	ntract	Risk							
Programme - COVID-19- Delays	8	Based on current governement advice we are expecting a 3-month delay currently although social distancing may be in effect for up to 6 months	EFDC / AML	4	2	8	AML	(1) AML to advise EFDC of obligations under JCT (2) AML to liaise closely with Contractor to establish pre-commencement works (3) Contractor to provide programme considering social distaning guidelines	Risk Reduced - SoS Confrimed targeted for July, although reduced labour to meet social distancing requirements
Highways works	12	approvals for highways works	EFDC	3	4	12	EFDC	delay in approvals will delay works	make applications in a timely manner
Reports & Investi	gatio	ns							
Ground Contamination	2	All sites identified as to having ACMs in made ground.	Contractor / EFDC	1	2	2	Contractor	(1) Soil Analysis Plans (SAPs) agreed with EFDC contamination team to ensure all necessary analysis is to EFDC standards. (2) Ground Gas monitoring to be carried out on potentially effected sites subject to lab testing of impacted sites (3) Remediation Method Statements to be issued where required	
Trees	0	Trees within vicinity or boundary of site that could impact construction proposals. Kirby Close 1no tree identified outside of bounday on NW side of site - impacting currnet proposals -	EFDC	0	0	0		(1) Instruction of Aboricultural Surveys to provide comprehensive survey to all sites. Tree Protection Plans & method Statements also commissioned (2) Survey Results to be coordinated with design team to mitigate impact of root protection zones (3) Pick Hill - Liaison with owner of TPO tree's to entrance	Tree agreed to be removed
Party Walls - awards to adjoining parties	3	Party Wall Adjacent Excavation and Line of Junction Awards required	EFDC	1	3	3	EFDC / Keegans	(1) Notices to be served to adjacent properties (2) PW Surveyor to advise on objections / concerns	



Pentlow Way (Buckhurst Hill) - HR139 - Phase 4.3

(5 x 1 bed 2p flats, 2 x 2 bed 4p flats)

Issues / Risks / Early Warning

Risk Register	Risk Register									
	Risks	Mitigated	Overdue							
High Risk	1	1	0							
Medium Risk	38	1	0							

Scheme Notes

- contract in place with TSG
- start June 2022
- sub station due to start March 2022
- UKPN revised costs agreed and instructed
- temporary bin position to agree
- site meeting held to inspect rear of garages this looks to be able ot remain TSG engineer to confirm
- revised programme awaited
- planning pre start conditions to be confirmed that they have been submitted
- progress meeting held
- confirmation of sub station start date required (originally 23/3/22 to 14/4/22)
- bat survey carried out (as planning condition) initial indications that there were no signs of bats
- Thames Water build over technical approval received, legals in progress

Financial

Construction Cost Summary (E040)

Initial Build Cost Estimate (Jan 18)	Latest Pre- Tender Estimate	Variance from intial Estimate (+/-)	Build Cost (Tender Figure Fixed)	Build Variations To Date (+/-)	
£1,588,896.00	£1,774,636.90	£185,740.90	£1,950,504.00	£8,621.00	

Current RIBA Gateway Position:

Gateway: 4

Anticipated completion of current gateway: 30/10/20 (Completed)

Key Target Dates

Planning/Amendment Submitted:

Consent Received:

Planning Expiry

Enacted (Y/N)

Start on Site:

Completion:

Submitted

25/01/2017

25/01/2020

25/01/2020

25/01/2020

25/01/2020

25/01/2020

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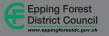
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Pentlow Way (Buckhurst Hill) - HR139 - Phase 4.3

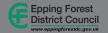
(5 x 1 bed 2p flats, 2 x 2 bed 4p flats)

	Description	Cost Code	Previous Contract Total	Contract Total	Total Invoiced	Total Remaining	Variance	Reason for Movement
1	Airey Miller Fees	E130	£34,585	£34,585	£20,383	£14,202	£0	
2	ECDA, Create, Keegans & OHLA Fees	E160	£95,559	£95,559	£94,198	£1,361	£0	
3	(Survey Total)	E120	£24,355	£24,355	£23,086	£1,269	£0	
4	Build Cost	E040	£1,959,125	£1,959,125	£0	£1,959,131	£0	
5	(Contingency)	E040	£186,429	£186,429	£0	£186,435	£0	
6	CoW	E180	£10,600	£10,600	£0	£10,600	£0	
			£2,310,652	£2,310,652	£137,666	£2,172,998	£0	



Pentlow Way (Buckhurst Hill) - HR139 - Phase 4.3 (5 x 1 bed 2p flats, 2 x 2 bed 4p flats)

Hazard/Risk	PxI	Comments	Risk Owner	Probability 1-5	Impact 1-5	P x I Score	Action By	Control Measures	Outcomes
Land, Ownership and Acqui	sition								
Rights of Way Disruption to Adjoining Residents & the general public	8	Public Access or Rights of Way preventing proposed construction. Disruption to Neighbours potentially delaying on-site works	EFDC	2	4	8	EFDC	(1) EFDC to ascertain progress with legals on extinguishment or access RoW required to be maintained. (2) EFDC to confirm timescales / impact of any delayed liaison with residents	04/12/19 - EFDC advised legal team are progressing matters - risk reduced
Legal issues re: land ownership & stopping-up	0	Subject to completion of Design Review Stage 3 Planning information - ECDA to advise whether amendments are required to adjust redline / boundaries to suit EFDC ownership. Pentlow Way - Ownership of Dry Area for proposed substation to north of site to be determined	EFDC	0	0	0		(1) EFDC to issue ownership and title information (2) AML/ECDA to review impact and advise of any mitigation to current design	Confirmed as EFDC owned Land
Statutory Services & Author	ities								
Electric, requirement for new substation(s)	12	New electrical supplies to be sought for new properties - Substation unlikely Pentlow Way - New Substation required - load capacity to be reviewed and costs associated of extending cables from existing position. - Unrestricted access via undercroft of new building required - minimum height to be confirmed	EFDC	4	3	12	Create (MEP)	(1) Carry out design and obtain capacity check from the service provider. (2) Assess design and space requirements for the new substations	2.5m access height confirmed acceptable by UKPN
Electric / Existing Substation	20	Legal Land Title for the new sub stations and existing stations to be decommissioned and demolished - no existing substations Pentlow Way - New Substation required - relocation of existing substation to north of site to accommodate new development	EFDC	4	5	20	Cuanta (MED)	(1) Obtain utility service records. (2) Existing services to be identified and requirement for diversion or abandonment established. (3) EFDC legals to confirm land title status for the existing sub station	
Construction & Procurement	t								
Programmes - Delays due COVID-19	16	Pre-construction Design Programme Delay to Due Diligence, potential start on site	EFDC / AML	4	4	16		(1) AML preparing programme options, for Stage 4.1 Design schemes and planning redesign schemes. (2) AML to monitor and track government advice on COVID-19	



Woollard Street (Waltham Abbey) - HR149 - Phase 4.3

(7 x 1B2P & 2B4P Flats)

Issues / Risks / Early Warning

Risk Register			
	Risks	Mitigated	Overdue
High Risk	3	3	0
Medium Risk	37	1	0

-Scheme Update

Contamination Plume identified as localised - risk reduced - Remediation Strategy Confirmed Party Wall - Keegans confirmed not required

- temporary closure of access to rear garages will be needed
- pre start meeting held 20/8/21
- pre start planning conditions approved
- programme and logistics plan now received
- -neigbours to notify
- start date confirmed as 31/1/22
- demolition of garages commenced, some rubbish remained which will be cleared by TSG, some cars remained parked on site which will be resolved by EFDC, parking on local highways resticts access due to nature of the area, these are unde roontrol of Essex and TSG are to arrange any parking suspensions that they require.
- progress to monitor

Financial

Construction Cost Summary (E040)

Initial Build Cost Estimate (Jan 18)	Latest Pre-Tender Estimate	Variance from intial Estimate (+/-)	Build Cost (Tender Figure Fixed)	Build Variations To Date (+/-)
£1,399,539.00	£1,556,186.92	£156,647.92		

Current RIBA Gateway Position:

Gateway: 4

Anticipated completion of current gateway: 30/10/20 (completed)

Key Target Dates

Planning/Amendment Submitted:

Consent Received:

Planning Expiry

Enacted (Y/N)

Start on Site:

Completion:

Submitted

25/01/2017

25/01/2020

25/01/2020

25/01/2020

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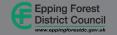
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Woollard Street (Waltham Abbey) - HR149 - Phase 4.3

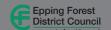
(7 x 1B2P & 2B4P Flats)

	Description	Cost Code	Previous Contract Total	Contract Total	Total Invoiced	Total Remaining	Variance	Reason for Movement
1	Airey Miller Fees	E130	£32,389	£32,390	£20,612	£11,778	£1	
2	ECDA, Create, Keegans & OHLA Fees	E160	£68,964	£68,964	£65,481	£3,483	£0	
3	(Survey Total)	E120	£50,883	£50,883	£42,604	£8,279	£0	
4	Build Cost	E040	£1,703,468	£1,703,468	£0	£1,662,010	£0	
5	(Contingency)	E040	£124,740	£124,740	£0	£124,740	£0	
6	CoW	E180	£10,600	£10,600	£0	£10,600	£0	
			£1,991,044	£1,991,045	£128,697	£1,820,890	£1	



Woollard Street (Waltham Abbey) - HR149 - Phase 4.3 (7 x 182P & 284P Flats)

Issues / Risks / Early Wa	arning			Due he hillion	Towns of	D., I		1	T .
Hazard/Risk	PxI	Comments	Risk Owner	Probability 1-5	Impact 1-5	P x I Score	Action By	Control Measures	Outcomes
Land, Ownership and Acqui	sition								
Rights of Way Disruption to Adjoining Residents & the general public	12	Public Access or Rights of Way preventing proposed construction. Disruption to Neighbours potentially delaying on-site works - Vehicle Access to rear of 20-27 Greenfield Street - Pedestrian Access to rear of Block of flats to	EFDC	3	4	12		(1) EFDC to ascertain progress with legals on extinguishment or access RoW required to be maintained. (2) EFDC to confirm timescales / impact of any delayed liaison with residents	04/12/19 - EFDC advised legal team are progressing matters - risk reduced
		Stewardson Street to be maintained							
Statutory Services & Autho	rities								
Drainage Strategy / Sewer Diversions / Abandonments	8	Drainage Strategy to be determined. Wollard Street - Potential Build-over or major diversion required. Numerous abandonments also required	EFDC	2	4	8	Create (Civil)	(1) Drainage strategy and points of connection to existing sewers to be established, abandonments / diversions to be identified (2) Ownership / adjacent foul connection to be assessed	Drainage Strategy Approved by Thames Water
Reports & Investigations									
Ground Contamination	12	All sites identified as to having ACMs in made ground.	Contractor / EFDC	4	3	12	Contractor	(1) Soil Analysis Plans (SAPs) agreed with EFDC contamination team to ensure all necessary analysis is to EFDC standards. (2) Ground Gas monitoring to be carried out on potentially effected sites subject to lab testing of impacted sites (3) Remediation Method Statements to be issued where required	Risk Reduced
Party Walls - awards to adjoining parties	1	Party Wall Adjacent Excavation and Line of Junction Awards required	EFDC	1	1	1	EFDC / Keegans	(1) Notices to be served to adjacent properties (2) PW Surveyor to advise on objections / concerns	Party wall awards confirmed as not required
Construction & Procuremen	it								
Construction Programmes - Delays due COVID-19	12	Pre-construction Design Programme Delay to Due Diligence, potential start on site	EFDC / AML	3	4	12		(1) AML preparing programme options, for Stage 4.1 Design schemes and planning redesign schemes. (2) AML to monitor and track government advice on COVID-19	



Chequers Rd B (Loughton) - HR123 - Phase 4.4

(4 x 1B2P Flats, 4 x 2B4P flats)

Issues / Risks / Early Warning

Risk Register			
	Risks	Mitigated	Overdue
High Risk	7	0	0
Medium Risk	36	0	0

Scheme Update

- -Sub station flood levels confirmed by UKPN as not an issue
- Nilan meeting held on their system system to be used.
- Kitchen layouts is there space for full height fridge for purposes of energy usage full height space will be provided subject to adequate storage
- Substation planning submitted 12/11/20. Determination target 11/1/21 Car chargers are shown check if can be community.
- Substation build to be included within main tender
- Car chargers for flats 6nr Create (Chris) to advise 7.5kw per charger flats allocation to be confirmed
- Start on site moved to Jan 2022 due to delays with planning submissions will be further delayed by circa 12 months
- Passivhaus confirm what ER's are for Passivhaus compliance/requirements (draft to issue -based on 4.3 with addendums for Passivhaus)
- Planning submitted 30/10/2020 Including separate sub station application Target determination 25/12/20
- additional costs of £1197 on flood risk assessment incurred by Create as additional information required than usually expected for planning to be approved
- TW build over and diversion progress to confirm after Planning
- planners requested dorma detail to be reduced revised drawings submitted by ECD
- ECD issued remaining Passivhaus tender info
- planners query on sub station parking to replied as Belens response
- planners requested traffic air quality impact assessment which has been issued
- -ERs to review
- -tender list to compile
- National Construction Framework to be used to add contractors to obtain market spread of quotes EOI has been issued
- was not in planning committee 2/2/22 new date awaited this will delay tender & start on site

Financial

Construction Cost Summary (E040)

Initial Build Cost Estimate (Jan 18)	Latest Pre- Tender Estimate	Variance from intial Estimate (+/-)	Build Cost (Tender Figure Fixed)	Build Variations To Date (+/-)
£1,636,993.00	£2,623,385.00	£986,392.00	£1,662,008.00	£41,460.00

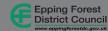
Current RIBA Gateway Position:

Gateway: 4

Anticipated completion of current gateway: 31/10/2020 (achieved)

Key Target Dates

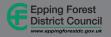
Planning/Amendment Submitted: 30/10/2020
Consent Received: 09/02/2016
Planning Expiry 09/02/2019
Enacted (Y/N) Yes
Start on Site: Jan 23
Completion: Jan 24



Chequers Rd B (Loughton) - HR123 - Phase 4.4

(4 x 1B2P Flats, 4 x 2B4P flats)

	Description	Cost Code	Previous Contract Total	Contract Total	Total Invoiced	Total Remaining	Variance	Reason for Movement
1	Airey Miller Fees	E130	£37,968	£37,969	£12,035	£25,934	£0	
2	ECDA, Create, Keegans & OHLA Fees	E160	£93,052	£93,052	£87,983	£5,069	£0	
3	(Survey Total)	E120	£59,174	£59,174	£37,146	£22,028	£0	
4	Build Cost	E040	£2,623,385	£2,623,385	£0	£2,623,385	£0	
5	(Contingency)	E040	£262,339	£262,339	£0	£262,344	£0	Updated to 10% of build cost
6	CoW	E180	£6,800	£6,800	£0	£6,800	£0	
			£3,082,718	£3,082,719	£137,164	£2,945,560	£0	



Chequers Rd B (Loughton) - HR123 - Phase 4.4 (4 x 1B2P Flats, 4 x 2B4P flats)

Issues	/ 1	Diebe	•	Farly	Warn	in

Issues / Risks / Early Warning Hazard/Risk	PxI	Comments	Risk Owner	Probability	Impact	PXI	Action By	Control Measures	Outcomes
Land, Ownership and	Acquisitio	on .		1-5	1-5	Score			
Rights of Way Disruption to Adjoining Residents & the general public	4	Public Access or Rights of Way preventing proposed construction. Disruption to Neighbours potentially delaying on-site works	EFDC	1	4	4	EFDC	(1) EFDC to ascertain progress with legals on extinguishment or access RoW required to be maintained. (2) EFDC to confirm timescales / impact of any delayed liaison with residents	04/12/19 - EFDC advised legal team are progressing matters - risk reduced
Planning Approvals									
New Planning Application	20	New Proposals to be reviewed - subject to re-briefing meeting. Likely however new application will be required.	EFDC	4	5	20	ECDA/ Create	(1) EFDC to provide briefing details to inform capacity review. (2) ECDA to liaise with EFDC Planners and ensure consistent pre-app discussions are held. (3) ECDA to continue RIBA 1-3 design development	Targeted for Mid-August Now mid October
Consultation Issues - Planning Refusal	15	If new application is submitted, risk of refusal or objection a risk. Furthermore - delay to approval of Local plan leading to delay planning application approval.	EFDC	3	5	15	EFDC	(1) EFDC to liaise with EFDC Planners on redesign sites - ongoing pre-app discussions to mitigate risk of objection or refusal	
Statutory Services & /	Authoritie				•			•	•
Drainage Strategy / Sewer Diversions / Abandonments	16	Drainage Strategy to be determined. Potential Build-over or major diversion required.	EFDC	4	4	16	Create (Civil)	(1) Drainage Strategy and points of connection to existing sewers to be established, abandonments / diversions to be identified (2) Ownership / adjacent foul connection to be assessed	
Reports & Investigation	ons								
Flood Risk	12	Post Planning - Flood Risk consultant has identified this site to have heightened risk of surface water flooding. EFDC Drainage Engineer's have advised "to raise finish floor levels to at least 300mm above	EFDC	3	4	12	FRA Consultant + Create (Civil)	(1) Flood Risk Modelling to be carried out (2) Buildings FFL to be raised 300mm above existing ground level (3) Details to issued to	FFL raised to address Flood Risk concerns - redesign ongoin
Electric, requirement for new substation(s)	12	New electrical supplies to be sought for new properties - Substation unlikely New Substation required - load capacity to be reviewed and costs associated of extending cables from existing position. - Unrestricted access via undercroft of new building required - minimum height to be confirmed	EFDC	3	4	12	Create (MEP)	(1) Carry out design and obtain capacity check from the service provider. (2) Assess design and space requirements for the new substations	
Electric / Existing Substation	20	Legal Land Title for the new sub stations and existing stations to be decommissioned and demolished - no existing substations Relocation of existing substation to north of site to accommodate new development	EFDC	4	5	20	Create (MEP)	(1) Obtain utility service records. (2) Existing services to be identified and requirement for diversion or abandonment established. (3) EFDC legals to confirm land title status for the existing sub station	
Pre-Construction & Pr	ocuremer	nt							
Pre-Construction Programmes - Delays due COVID-19	16	Pre-construction Design Programme Delay to Due Diligence, potential start on site	EFDC / AML	4	4	16	AML	(1) AML preparing programme options, for Stage 4.1 Design schemes and planning redesign schemes. (2) AML to monitor and track government advice or COVID-19	



Ladyfields (Loughton) - HR125 - Phase 4.4

(2 x 2B4P Houses, 2 x 3B4P Houses & 12 x 1B2P Flats)

Issues / Risks / Early Warning

Risk Register			
	Risks	Mitigated	Overdue
High Risk	5	0	0
Medium Risk	37	1	0

Scheme Notes

- planning submitted 10/9/20 target determination date 14/12/2020 not achieved
- request to change elevation drawings sent to planners (potential NMA if not approved)
- BT Telegraph pole removal progressed with Openreach quote received order to place once next steps agreed confirm timescales with BT 5-7 weeks
- Target date for issuing tenders will be after planning approved
- three framework contractors have the appetite for a Passivhaus scheme
- Car charging direct to allocated parking to house
- tenders not to be issued until planning approved
- Contamination gas protection -CS3 (score 4.5) ventilated floor void required proposals provided
- drainage, trees objections being closed
- - planners requested traffic air quality impact assessment which has been issued
- -ERs to review
- -tender list to compile
- National Construction Framework to be used to add contractors to obtain market spread of quotes EOI has been
- was not in planning committee 2/2/22 new date awaited this will delay tender & start on site

Financial

Construction Cost Summary (E040)

Initial Build Cost Estimate (Jan 18)	Latest Pre-Tender Estimate	Variance from intial Estimate (+/-)	Build Cost (Tender Figure Fixed)	Build Variations To Date (+/-)
£1,275,879.00	£3,681,662.00	£2,405,783.00	£0.00	£0.00

Current RIBA Gateway Position:

Gateway:

Anticipated completion of current gateway: 11/12/2020 (achieved)

Key Target Dates

Planning/Amendment Submitted: 10/09/2020

Consent Received: Planning Expiry Enacted (Y/N)

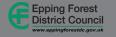
Start on Site: Jan23 Completion: Jan 24



Ladyfields (Loughton) - HR125 - Phase 4.4

(2 x 2B4P Houses, 2 x 3B4P Houses & 12 x 1B2P Flats)

	Description	Cost Code	Previous Contract Total	Contract Total	Total Invoiced	Total Remaining	Variance	Reason for Movement
1	Airey Miller Fees	E130	£75,353	£75,353	£22,869	£52,484	£0	
2	ECDA, Create, Keegans & OHLA Fees	E160	£168,953	£168,953	£156,984	£11,969	£0	
3	(Survey Total)	E120	£58,090	£58,090	£41,350	£16,740	£0	
4	Build Cost	E040	£3,681,662	£3,681,662	£0	£3,681,662	£0	
5	(Contingency)	E040	£368,166	£368,166	£0	£368,175	£0	Adjusted to 10% of Build cost budget
6	CoW	E180	£14,800	£14,800	£0	£14,800	£0	
			£4,367,024	£4,367,024	£221,203	£4,145,830	£0	



Ladyfields (Loughton) - HR125 - Phase 4.4 (2 x 2B4P Houses, 2 x 3B4P Houses & 12 x 1B2P Flats)

Issues /	Risks /	Early (Warning

Hazard/Risk	PxI	Comments	Risk Owner	Probability 1-5	Impact 1-5	P x I Score	Action By	Control Measures	Outcomes
Land, Ownership and	Acquisitio	n							
Rights of Way Disruption to Adjoining Residents & the general public	12	Public Access or Rights of Way preventing proposed construction. Disruption to Neighbours potentially delaying on-site works Access for TFL / NR to track to SE rear corner of site	EFDC	3	4	12	EFDC	(1) EFDC to ascertain progress with legals on extinguishment or access RoW required to be maintained. (2) EFDC to confirm timescales / impact of any delayed liaison with residents	04/12/19 - EFDC advised legal team are progressing matters - risk reduced
Planning Approvals									
New Planning Application	20	New Proposals to be reviewed - subject to re- briefing meeting. Likely however new application will be required.	EFDC	4	5	20	ECDA/ Create	(1) EFDC to provide briefing details to inform capacity review. (2) ECDA to liaise with EFDC Planners and ensure consistent pre-app discussions are held. (3) ECDA to continue RIBA 1-3 design development	Submission made
Consultation Issues - Planning Refusal	15	If new application is submitted, risk of refusal or objection a risk. Furthermore - delay to approval of Local plan leading to delay in planning application approval.	EFDC	3	5	15	EFDC	(1) EFDC to liaise with EFDC Planners on redesign sites - ongoing pre-app discussions to mitigate risk of objection or refusal	
Statutory Services & A	Authorities								
Electric / Existing Substation	0	Legal Land Title for the new sub stations and existing stations to be decommissioned and demolished - <u>Ladyfields -</u> Existing Substation located in close proximity of NW boundary of site. HV/LV cable routes currently unknown - Access and easement requirement to be confirmed.	EFDC	0	0	0	Create (MEP)	(1) Obtain utility service records. (2) Existing services to be identified and requirement for diversion or abandonment established. (3) EFDC legals to confirm land title status for the existing sub station	Confirmed no impact to our boundary or scheme
Reports & Investigation	ons								
Ground Contamination	15	All sites identified as to having ACMs in made ground.	Contractor / EFDC	5	3	15	Contractor	(1) Soil Analysis Plans (SAPs) agreed with EFDC contamination team to ensure all necessary analysis is to EFDC standards. (2) Ground Gas monitoring to be carried out on potentially effected sites subject to lab testing of impacted sites (3) Remediation Method Statements to be issued where required	
Trees	12	Trees within vicinity or boundary of site that could impact construction proposals. Ladyfields - substantial impact to site by number of mature tree's - heavily restrains capacity and design proposals	EFDC	4	3	12		(1) Instruction of Aboricultural Surveys to provide comprehensive survey to all sites. Tree Protection Plans & method Statements also commissioned (2) Survey Results to be coordinated with design team to mitigate impact of root protection zones (3) Ladyfields - Liaison with EFDC in regards to removal of 2nd large mature tree to open up development site	Current proposals accommodate Root Protection zones - risk reduced
Party Walls - awards to adjoining parties	15	Party Wall Adjacent Excavation and Line of Junction Awards required	EFDC	3	5	15	EFDC / Keegans	(1) Notices to be served to adjacent properties (2) PW Surveyor to advise on objections / concerns	
Pre-Construction & Pr	ocuremen								
Pre-Construction Programmes - Delays due COVID-19	16	Pre-construction Design Programme Delay to Due Diligence, potential start on site	EFDC / AML	4	4	16	AML	(1) AML preparing programme options, for Stage 4.1 Design schemes and planning redesign schemes. (2) AML to monitor and track government advice on COVID-19	



Lower Alderton Hall Lane (Loughton) - HR121 - Phase 4.5

(2 x 2B4P Houses)

Issues / Risks / Early Warning

Risk Register										
	Risks	Mitigated	Overdue							
High Risk	3	0	0							
Medium Risk	35	1	0							

Scheme Notes

- Lower Alderton planning 25/09/19 approved December 2021
- procurement route to be considered -
- planning now approved
- decision on who and when pre start conditions are discharged
- EV strategy to be decided (planning condition)

Financial

Construction Cost Summary (E040)

Build Cost Estimate (Jan 18)	Latest Pre- Tender Estimate	Variance from intial Estimate (+/-)	Build Cost (Tender Figure Fixed)	Variations To Date (+/-)
£507,768.00	£761,467.00	£253,699.00	£0.00	£0.00

Jan 24

Current RIBA Gateway Position:

Gateway: 4
Anticipated completion of current gateway: TBC

- Tender Return 02/03/20 - scheme to be omitted due to SAQ delay

Key Target Dates

Completion:

Planning/Amendment Submitted:

Consent Received:

Planning Expiry

Enacted (Y/N)

Start on Site:

Approved Jan 22

09/02/2016

09/02/2019

Yes

Start on Site:

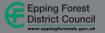
Jan 23

Epping Forest District Council

Lower Alderton Hall Lane (Loughton) - HR121 - Phase 4.5

(2 x 2B4P Houses)

	Description	Cost Code	Previous Contract Total	Contract Total	Total Invoiced	Total Remaining	Variance	Reason for Movement
1	Airey Miller Fees	E130	£18,361	£18,361	£13,614	£4,747	£0	
2	ECDA, Create, Keegans & OHLA Fees	E160	£42,738	£42,738	£41,879	£859	£0	
3	(Survey Total)	E120	£23,481	£23,481	£21,736	£1,745	£0	
4	Build Cost	E040	£554,700	£554,700	£0	£554,700	£0	
5	(Contingency)	E040	£55,470	£55,470	£0	£55,476	£0	
6	CoW	E180	£10,800	£10,800	£0	£10,800	£0	
			£705,550	£705,550	£77,229	£628,327	£0	



Lower Alderton Hall Lane (Loughton) - HR121 - Phase 4.5

(2 x 2B4P Houses)

Hazard/Risk	PxI	Comments	Risk Owner	Probability 1-5	Impact 1-5	P x I Score	Action By	Control Measures	Outcomes
Land, Ownership and Acquisition									
Rights of Way Disruption to Adjoining Residents & the general public	12	Public Access or Rights of Way preventing proposed construction. Disruption to Neighbours potentially delaying on-site works - Surrounding Houses (Nr 1-11) - RoW / Access Rights to existing Parking - to be determined. Site to be appropriated - RoW to access under bridge leading to Bushfields site to be maintained	EFDC	3	4	12	EFDC	timescales / impact of any	04/12/19 - EFDC advised legal team are progressing matters - risk reduced 29/01/20 - Meeting held 20/01/20. Sites being assessed by EFDC legal consultant for any RoW or access rights. EFDC to advise.
Planning Approvals									
Planning Requirements - S106 Agreement	8	Natural England Requirements for Air Quality Mitigation - likely to be packaged into S106 Agreement - negotiation required	EFDC	2	4	8	EFDC	EFDC to liaise with Residents and advise of leasehold garden areas to be avoided	29/01/20 - No response to date
Consultation Issues - Planning Refusal	1	Lower Alderton - Local Residents objected original consent - re- submitted in May - Committee Meeting 25/09/19 - No	EFDC	1	1	1	EFDC		
Discharge planning condtions	15	<u>Lower Alderton</u> - Local Residents objected original consent - re- submitted in May - Committee Meeting 25/09/19 - No	EFDC	3	5	15	EFDC	decsion on which conditions to discharge per tender	
Reports & Investigations									
Ground Contamination	16	Potential for Ground Gas Identified in Phase Geotechnical Report	Contractor / EFDC	4	4	16	Contractor	(1) Contractor to confirm allowance within tender for removal of interceptors and contaminated soil	
Pre-Construction Programmes - Delays due COVID-19	16	Pre-construction Design Programme Delay to Due Diligence, potential start on site	EFDC / AML	4	4	16	AML	(1) AML preparing programme options, for Stage 4.1 Design schemes and planning redesign schemes. (2) AML to monitor and	

